HRM624 CONFLICT MANAGEMENT QUIZZES2 29-11-2010 SOLVED BY ADMIN RAJPOOT WWW.VUASKARI.COM

Who said that "It is essential to the sanity of mankind that each should think the other crazy..."?

other crazy"? Select correct option:
Walt Kelly Neil Johnson Hillarie Belloc <mark>Emily Dickinson</mark>
In a conflict diagram conflict is indicated by with the parties at both ends. Select correct option:
Circles Straight lines One-tailed arrows <mark>A double ended block arrow</mark>
allows the user to choose the best blueprint and the best tools to handle a conflict well. Select correct option:
Conflict diagnosis Commercial conflict Conflict resolution Systematic conflict

(Page 23) Conflict diagnosis allows the user to choose the best blueprint and the best tools to handle a conflict well.

Which of the following provides a rigorous and clear framework for understanding and appreciating the multiple facets of any conflict? Select correct option:

Commercial conflict Conflict resolution Conflict diagnosis Systematic conflict

(Page 23) Conflict diagnosis provides a rigorous and clear framework for understanding and appreciating the multiple facets of any conflict.

Of the three levels of trust, _____ trust is the highest level of trust. Select correct option:

Calculus-based Experience-based Knowledge-based Identification-based

(Page 70) The highest level of trust is identification-based trust.

Which type of trust is founded on information? Select correct option:

Calculus-based trust
Productive-based trust
Knowledge-based trust
Identification-based trust

(Page 69) The second level of trust is known as knowledge based trust. It is on one disputant's knowledge and understanding of the other disputant.

(Page 70) Trust based on knowledge of the other person's habits, traits, attitudes, principles, and values

The origin of knowledge-based trust is/are:

Select correct option:

Being well acquainted with one another Intimate & well-functioning family relationships Investigation & research or a long-term relationship

All of the given options

Trust, based on a calculation, comparing the costs and benefits of creating and sustaining a relationship with the costs and benefits of severing it, is the form of which type of trust?

Select correct option:

Calculus-based trust

Productive-based trust

Knowledge-based trust Identification-based trust

Calculus-based trust takes deterrence a step further. This form is grounded not only in the fear of punishment for violating trust, but also in the rewards for preserving it. Trust is based on a calculation— comparing the costs and benefits of creating and sustaining a relationship versus the costs and benefits of severing it

http://www.diamondmc.com/Groups/Resource%20Centre/Diamond %20Resources/comp10 TrustInRelationships.pdf

In which type of trust the control of another person's behavior is central? Select correct option:

Identification-based trust Knowledge-based trust Productive-based trust Calculus-based trust

Control of another person's behavior is central to calculus-based trust (CBT).

http://www.diamondmc.com/Groups/Resource%20Centre/Diamond

Business relationships are made up of all of the following components EXCEPT: Select correct option:

Balanced, neutral fact-finding & evaluation Restraint of emotional expression Explicit, detailed agreements Informality

%20Resources/comp10 TrustInRelationships.pdf

(Page 72)

A business relationship has following components.

- Explicit and detailed agreements
- Formal, preferably written communication
- No sharing of emotion
- Balanced, neutral assessment methods

A conflict revolving around two people perceiving the same event like "an accident" differently is known as _____.

Select correct option:

Resource conflict

Data-type conflict

Communication conflict
Preferences & nuisances conflict

The faulty perceptions that arise during conflicts are usually thought as: Select correct option:

Obscure

Obvious

Uncertain Ambiguous

Processes that combine the attributes of two or more of the major forms of dispute resolution are called:

Select correct option:

Mixed processes

Expert processes
Dynamic processes
Processes evaluation

Which of the following is NOT the motivation of seeking vengeance?

Select correct option:

To prove self worth

To continue further disarray

Rigidity of values & fixity of mind Disappointment of vengeful disputant

Which of the following can be happened in revengeful culture?

Select correct option:

It is difficult to resolve conflict through ADR

Vengefulness is a simple issue to resolve conflict Rigidity of values and fixity of mind are rare Self worth is not important for people

(Page 75)

A disputant who is motivated to seek vengeance is likely to sacrifice the advantages of cooperation to punish the other side. This phenomenon often occurs after a conflict has been in a competitive cycle and has escalated and spread. Disputants have many reasons to seek revenge. e.g.

- Revenge to rectify injustice
- Revenge to prove self worth
- For preventing other disputant from further havoc
- Perception of hostility and hatred
- Vengeance as a difficult impediment to deal with conflict

- Disappointment of vengeful disputant
- Anger and angry attitude (Rigidity of values/fixity of mind, lack of flexibility and creativity)

Maslow's Needs Theory describes that people need to satisfy different needs which are organized hierarchically and the most basic of these needs is: Select correct option:

Air, food, shelter & sleep

Love & belongingness Be a unique individual Safety & security

Abraham Mazlow believed that the most basic needs are: Select correct option:
Safety needs
Security needs
Physiological needs
Psychological needs
had been in conflict through out his life and now he is one of the most respected persons in the world. Select correct option:
Henry Ford
limmy Cartor

Nelson Mandela
Abraham Lincoln

Efforts to apply alternative blueprints largely fail because:

Select correct option:

There is little support from others

People lack proficiency in using new tools

People try to use old tools to address alternative blueprints All of the given options

The extreme form of conflict is violence and violence generally hurts	
Select correct option:	

Rich parties Poor parties

Weaker parties

Stronger parties

First stage of Erik Erickson's psychosocial development assumes which of the following challenge of individual's life:

Select correct option:

Trust versus mistrust

Initiative versus guilt Industry versus inferiority Autonomy versus doubt & shame

(Page 57) Stage1 (birth to 1 year) – "trust versus mistrust."

Usually the sources of conflict are _____ and many of them are _____. Select correct option:

Multiple, hidden

Multiple, obvious Less than 5, hidden Less than 5, obvious

Which of the following is the least intrusive of third-party processes? Select correct option:

Arbitration Negotiation

Conciliation

Adjudication

Maslow's Needs Theory describes that people need to satisfy different needs which are organized hierarchically and the most basic of these needs is: Select correct option:

Air, food, shelter & sleep

Love & belongingness Be a unique individual Safety & security

A conflict which is purely internal and does not involve another person is a(n): Select correct option:

Interpersonal conflict

Intrapersonal conflict
Interpretive conflict Not a conflict
People confronted with conflict in our culture typically react by seeing the situation as a where there can only be one winner. Select correct option:
Opportunity for change Win-win situation Competition Positive
The main cause of different conception about a same thing is due to the reason that: Select correct option:
Education levels are different Family backgrounds are different People try to conceive what they want People have different experiences and beliefs
Disputants usually in their perceptual frames of reference. Select correct option:
Do not differ Resemble Differ Agree
"We have met the enemy and it is us", quoted by the: Select correct option:
Ben Okri <mark>Walt Kelly</mark> Mao Zedong Stuart Hampshire
The American legal system is a(n) process built on the notion that justice is achievable through competition. Select correct option:
Win-win Note: These quizzes are solved by student as per best knowledge, not by the

teacher. VU Askari Group is not responsible for the contents.

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Adversarial

Cooperative None of the given options

The every new information should be included in Sociogram when ever it receives because:

Select correct option:

It may be most important information
It may help to resolve the conflict
It may be the cause of conflict

All of the given options

Inaccurate	about how the	e other fe	eels can	lead to	conflict.
Select correct option:					

Values Position Support

Perceptions

The every new information should be included in Sociogram when ever it receives because:

Select correct option:

It may be most important information It may help to resolve the conflict It may be the cause of conflict

All of the given options

People who must be involved in a relationship but who have low levels of trust in one another would be best served by creating a:

Select correct option:

Business relationship

Adversary relationship Competitive relationship All of the given options

(Page 72) A business relationship is designed for people who must be involved in a relationship but who have very low levels of trust in each other.

Which of the following type of justice prescribes whether the outcome of a

conflict is fair? Select correct option: Substantive Procedural Distributive Distributive
(Page 54) Distributive justice is concerned with whether the outcome of a conflict is fair. Procedural justice refers to the fairness of the process used to reach a given outcome.
justice refers to the fairness of the process. Select correct option:
Procedural Distributive Procedural Substantive
In a conflict diagram participants are indicated by: Select correct option: Double-ended block arrow One-tailed arrows Straight lines Circles
The American legal system is a(n) process built on the notion that justice is achievable through competition. Select correct option:
Win-win Adversarial Cooperative None of the given options
The faulty perceptions that arise during conflicts are usually thought as: Select correct option: Obscure Obvious Uncertain Ambiguous
is similar to the litigation, except that the law underlying recourse to the

process is regulatory.

Select correct option:

Arbitration Negotiation

Agency adjudication

None of the given options

(Page 12) Agency adjudication is similar to litigation. Except that the law underlying recourse to the process is regulatory.

The main reason to analyze the interests of agents and advocates is to determine if they have interests adverse to their principal, known as:

Select correct option:

Strategy
Judiciary
Power struggles
Conflicts of interest

Which of the following idea is most relevant to the Deutsch's theory? Select correct option:

Cooperation is less efficient than competition

Cooperation is destructive while competition is constructive

Cooperation is constructive while competition is destructive

Cooperation causes more duplication of effort than competition

(Page 59) Morton Deutsch's Theory of Constructive and Destructive Conflict

Deutch's ideas about what makes conflict constructive and destructive are well summarized in his 1973 work, "The Resolution of Conflict: Constructive and Destructive Processes".

- 1. Conflict is either cooperative or competitive.
- 2. Cooperation tends to be constructive, and competition tends to be destructive.
- 3. Cooperation and competition tend to be self-fulfilling prophecies: Perception becomes reality.
- 4. Cooperation easily turns into competition, but not vice versa.

Which of the following is Not a major type of assisted negotiation? Select correct option:

Agent
Mediation
Nonbinding Evaluation
None of the given options

_____ are main source of error of interpretation of a stimulus in conflict diagnosis.

Select correct option:

Intentions Heuristics

Perceptions

None of the given options

Which of the following is often unconscious to be given good performance in every situation?

Select correct option:

Reinforcement Determination Confidence Motivation

"Believe in yourself, but do not always refuse to believe in others", is quoted by:

Select correct option:

Boris Alyson Lewis Carroll

Joaquim Maria

Samuel Godwyn

(Page 71) Believe in yourself, but do not always refuse to believe in others.

Joaquim Maria Machado de Assis (1839 - 1908) Brazilian novelist and short-story writer

All of the following are advantages of understanding the other disputant's interests EXCEPT:

Select correct option:

It ensures user doesn't miss an optimal resolution

It creates greater inflexibility in coming to settlement

It helps user visualize and recognize alternate ways to meet goals It enables user to evaluate some interests could be met outside the conflict

(Page 49) Purpose of Interest Analysis

Here are some of the purposes of the interest analysis.

- 1. It promotes clear thinking and prevents inappropriate decision making resulting from emotional arousal and stress
- 2. It helps clarify what one wants and needs, and helps the user rank interests in relation to one another
- 3. It helps user visualize and recognize alternate ways to meet goals
- 4. It creates greater **flexibility** in coming to settlement
- 5. It ensures user isn't diverted by details, hot emotion, heat of the moment, and so on
- 6. It ensures user doesn't miss an optimal resolution
- 7. It enables user to evaluate whether some interests could be met outside the conflict

All of the following are advantages of understanding the other disputant's interests EXCEPT:

Select correct option:

It ensures user doesn't miss an optimal resolution It creates greater flexibility in coming to settlement It ensures user isn't diverted by details, heat of the moment and so on

It prevents user to evaluate whether some interests could be met outside the conflict

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- 4. It creates greater flexibility in coming to settlement
- 5. It ensures user isn't diverted by details, hot emotion, heat of the moment, and so on
- 6. It ensures user doesn't miss an optimal resolution
- 7. It enables user to evaluate whether some interests could be met outside the conflict

Generation of options for responding in conflictive situation depends upon:

Select correct option:

Creativity

Thinking out of the box

Thinking level of disputants

All of the given options

"We have met the enemy and it is us", quoted by the:

Select correct option:

Ben Okri

Walt Kelly

Mao Zedong Stuart Hampshire
People confronted with conflict in our culture typically react by seeing the situation as a where there can only be one winner. Select correct option:
Opportunity for change Win-win situation Competition Positive
had been in conflict through out his life and now he is one of the most respected persons in the world. Select correct option:
Henry Ford Jimmy Carter <mark>Nelson Mandela</mark> Abraham Lincoln
A conflict revolving around two people perceiving the same event like "an accident" differently is known as Select correct option:
Resource conflict Data-type conflict Communication conflict Preferences & nuisances conflict
The American legal system is a(n) process built on the notion that justice is achievable through competition. Select correct option:
Win-win Adversarial Cooperative None of the given options
Premise Three of Deutsch's theory is that cooperation begets: Select correct option:

Exacerbation Competition

Cooperation

Escalation

(Page 63) Cooperation begets cooperation and competition begets competition.

All of the following are dimensions of person perspective of conflict EXCEPT: Select correct option:

Joint-disputant

Social disputant

Individual disputant Institution or society

(Page 23) Person perspective:

- Invidual disputant
- Joint-disputant
- System
- Institution or society-wide

Which of the following is a consequence of person prospective under the interpersonal conflict?

Select correct option:

Moral

Systemic

Socialistic

Commercial

(Page 23) Person perspective:

- Invidual disputant
- Joint-disputant
- System
- Institution or society-wide

A general negative and competitive approach to conflict is generally considered to be:

Select correct option:

Constructive Cooperative

Destructive Productive
Who love the interpersonal conflicts? Select correct option:
Conflict fixated Conflict phobic Conflict gamer Conflict obsessed
Disputants usually in their perceptual frames of reference. Select correct option:
Do not differ Resemble Differ Agree
In identification of interpersonal conflicts it is necessary to identify the: Select correct option:
Interests Disputants

Which of the following is the feature of competitive patterns of perceiving a conflict in organizations?

Select correct option:

All of the given options

Divergent goals

It is less destructive political behavior It results in missed opportunities

It increases the productivity

It results in fewer turnovers

Which of the following is the feature of competitive patterns of perceiving a conflict in organizations?

Select correct option:

It is less destructive political behavior It results in missed opportunities

It increases the productivity

It results in fewer turnovers

All of the following are dimensions of person perspective of conflict EXCEPT: Select correct option:

Joint-disputant
Social disputant
Individual disputant
Institution or society

In a conflict diagram participants are indicated by:

Select correct option:

Double-ended block arrow One-tailed arrows Straight lines Circles

Many disputes over	can mask deeper conflicts
Select correct option:	

Law

Fact

Community
Communication

(Page 39) Many disputes over facts mask other, deeper conflicts.

Which of the following is the process in which an arbitrator issues an award, but keeps it a secret and destroys it if the disputants reach agreement in a subsequent mediation?

Select correct option:
Mediation Arbitration
Arbitration Mediation
Combine Arbitration
Hybrid Mediation

Which of the following is a disagreement or difference of opinion of two persons or two parties?

Select correct option:
Dispute Collision Conciliation Adjudication
Maslow's Needs Theory describes that people need to satisfy different needs which are organized hierarchically and the most basic of these needs is: Select correct option:
Air, food, shelter & sleep Love & belongingness Be a unique individual Safety & security
In what type of conflict, the disputant's duplicate efforts gather information? Select correct option:
Constructive conflict Competitive conflict Cooperative conflict Destructive conflict
(Page 62) Row 3 Column 2 Features of Competition while in conflict Disputants duplicate efforts to gather information because they mistrust one another's effort (inefficient in time, money).
Which of the following is often unconscious to be given good performance in every situation? Select correct option:
Reinforcement Determination Confidence Motivation
In a conflict diagram the purpose of one tailed arrows is to indicate between participants.

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Select correct option:

Communication

Relationships Participation Conflicts

The main reason to analyze the interests of agents and advocates is to determine if they have interests adverse to their principal, known as:

Select correct option:

Strategy
Judiciary
Power struggles
Conflicts of interest

The main reason to analyze the interests of agents and advocates is to determine if they have interests adverse to their principal, known as:

Select correct option:

Strategy
Judiciary
Power struggles
Conflicts of interest

_____ are main source of error of interpretation of a stimulus in conflict diagnosis.

Select correct option:

Intentions

Heuristics

Perceptions

None of the given options

Processes that combine the attributes of two or more of the major forms of dispute resolution are called:

Select correct option:

Mixed processes

Expert processes Dynamic processes

Processes evaluation

_____ trust comes from any situation in which people become well and so on. Select correct option:

Calculus-based Experience-based

Knowledge-based

Identification-based

(Page 71) Knowledge based trust comes from any situation in which people become well and so on.

A conflict which is purely internal and does not involve another person is a(n): Select correct option:

Interpersonal conflict

Intrapersonal conflict

Interpretive conflict Not a conflict

A person who acts on behalf of a disputant is known as:

Select correct option:

Agent

Advocate
Councilor
All of the given options

In an interpersonal conflict in which there are disputes about the way a conflict is being handled, the impediment to resolution is:

Select correct option:

Mistrust

Loss aversion

Meta-disputes

Lack of ripeness

(Page 75) Meta Disputes

Meta-disputes are disputes about the way a conflict is being handled. Unresolved and escalating conflict breeds meta-disputes. More the conflict is complex, more the chances of evolving meta-disputes. The best way to deal with meta-disputes is to prevent them.

The Meta-disputes generally are based on:

Select correct option:

Anger
Bad feelings
Revengeful attitude
Misunderstandings

(PAGE 76) Meta-disputes generally are based on misunderstandings.

All of the following are advantages of understanding the other disputant's interests EXCEPT:

Select correct option:

Avoidance of later sabotage
Avoidance of positional bargaining
Craft proposals the other side wants to accept
Blinding the disputant to any position but their own

Who said, "The shortest and best way to make your fortune is to let people see clearly that is in their best interests to promote yours."

Select correct option:

Aristotle
Walt Kelly
La Bruyere
Mark D. Burn

(Page 48) The shortest and best way to make your fortune is to let people see clearly that is in their best interests to promote yours. La Bruyere

Which of the following is the feature of competitive patterns of perceiving a conflict in organizations?

Select correct option:

It is less destructive political behavior It results in missed opportunities It increases the productivity

It results in fewer turnovers

All of the following are advantages of understanding the other disputant's

interests EXCEPT: Select correct option: It ensures user doesn't miss an optimal resolution It creates greater inflexibility in coming to settlement It helps user visualize and recognize alternate ways to meet goals It enables user to evaluate some interests could be met outside the conflict Business relationships are made up of all of the following components EXCEPT: Select correct option: Balanced, neutral fact-finding & evaluation Restraint of emotional expression Explicit, detailed agreements **Informality** All of the following are dimensions of person perspective of conflict EXCEPT: Select correct option: Joint-disputant Social disputant Individual disputant Institution or society are main source of error of interpretation of a stimulus in conflict diagnosis. Select correct option: Intentions Heuristics **Perceptions** None of the given options In a conflict diagram conflict is indicated by _____ with the parties at both ends. Select correct option: Circles

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Straight lines
One-tailed arrows

A double ended block arrow

Abraham Mazlow believed that the most basic needs are: Select correct option: Safety needs Security needs **Physiological needs** Psychological needs Being in conflict with the wrong person, would be the: Select correct option: **Misattributed conflict** Misaligned conflict Misplaced conflict Displaced conflict There is a contest among all employees of organization about valuable suggestions for improving policies for employees. Which type of conflict it may be? Select correct option: Only destructive Only constructive Cooperative but destructive Competitive but constructive Focusing only on resource aspects of a conflict leads to: Select correct option: Zero-sum thinking A cooperative approach to resolution

A competitive approach to resolution

Zero-sum thinking & competitive approach to resolution

Which of the following is the least intrusive of third-party processes?

Select correct option:

Arbitration

Negotiation

Conciliation

Adjudication

The extreme form of conflict is violence and violence generally hurts _____.

Select correct option:

Rich parties

Poor parties

Weaker parties Stronger parties **Premise Three of Deutsch's theory is that cooperation begets:** Select correct option: Exacerbation Competition Cooperation **Escalation** 'A man's greatest battles are the ones he fights within himself', is guoted by the: Select correct option: **Ben Okri** Walt Kelly Stuart Hampshire None of the given options (Page 1) A man's greatest battles are the ones he fights within himself. Ben Okri (1959) Which one of the following mainly shows individuals and their relationships to one another? Select correct option: Sociomap Sociogram Interception Determination All of the following are dimensions of person perspective of conflict EXCEPT: Select correct option: Joint-disputant Social disputant Individual disputant Institution or society Children with _____ parents are more likely to learn all disputants matter in a conflict. Select correct option: **Authoritative**

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Tolerant Permissive

Strict

Which of the following is NOT the motivation of seeking vengeance?

Select correct option:

To prove self worth

To continue further disarray

Rigidity of values & fixity of mind

Disappointment of vengeful disputant

(Page 75)

A disputant who is motivated to seek vengeance is likely to sacrifice the advantages of cooperation to punish the other side. This phenomenon often occurs after a conflict has been in a competitive cycle and has escalated and spread. Disputants have many reasons to seek revenge. e.g.

- Revenge to rectify injustice
- Revenge to prove self worth
- For preventing other disputant from further havoc
- Perception of hostility and hatred
- Vengeance as a difficult impediment to deal with conflict
- Disappointment of vengeful disputant
- Anger and angry attitude (Rigidity of values/fixity of mind, lack of flexibility and creativity)

All of the following are advantages of understanding the other disputant's interests EXCEPT:

Select correct option:

Avoidance of later sabotage

Avoidance of positional bargaining

Craft proposals the other side wants to accept

Blinding the disputant to any position but their own

Which one of the following mainly shows individuals and their relationships to one another?

Select correct option:

Sociomap

Sociogram

Interception

Determination

One standing in the shoes of a disputant during an interpersonal conflict, acting for the disputant is called:

Select correct option:

Agent

Principal

Advocate

Stakeholder

Ten themes of conflict diagnosis are helpful in:

Select correct option:

Understanding nature of conflict Making better use of ADR Resolving conflict All of the given options

Which of the following is the process in which an arbitrator issues an award, but keeps it a secret and destroys it if the disputants reach agreement in a subsequent mediation?

Select correct option:

Mediation Arbitration
Arbitration Mediation
Combine Arbitration
Hybrid Mediation

Maslow's Needs Theory describes that people need to satisfy different needs which are organized hierarchically and the most basic of these needs is: Select correct option:

Air, food, shelter & sleep

Love & belongingness Be a unique individual Safety & security

A general negative and competitive approach to conflict is generally considered to be:

Select correct option:

Constructive

Cooperative

Destructive

Productive

In an interpersonal conflict where a disputant puts so much time, money and energy into the conflict that it seems wasteful to cancel, the impediment to resolution is:

Select correct option:

Over commitment & entrapment

Excluded stakeholders Jackpot syndrome Lack of ripeness

(Page 79) A disputant over-commits when he or she pours so much time, money, and energy into preparing for a battle that it is seemingly wasteful to back out of the project

Which of the following is/are always a social stimulus? Select correct option:
Verbal Nonverbal Contextual All of the given options
Which of the following type of justice prescribes whether the outcome of a conflict is fair? Select correct option:
Substantive Procedural Distributive Distributive
Conflicts involving matters are more difficult to resolve. Select correct option:
Personal Monetary Intangible All of the given options(corrected)
had been in conflict through out his life and now he is one of the most respected persons in the world. Select correct option:
Henry Ford Jimmy Carter Nelson Mandela Abraham Lincoln

-	conflict in our culture typically react by seeing the where there can only be one winner.
Select correct option:	
Opportunity for change Win-win situation	
Competition	
Positive	
All of the following are select correct option:	steps which might influence the conflict cycle EXCEPT:

Using competitive language
Assigning joint tasks

Establishing ground rules for civility Pointing out areas of agreement

"Believe in yourself, but do not always refuse to believe in others", is quoted by: Select correct option:

Boris Alyson Lewis Carroll Joaquim Maria Samuel Godwyn

When the disputants are not fighting about what's really bothering them, the conflict would be:

Select correct option:

Displaced conflict

Misplaced conflict Misaligned conflict Misattributed conflict

(Page 46)

Type of Conflict	Explanation	Example

Displaced conflict	There is an unacknowledged conflict;	Business partners who
	the disputants are disputing over	have an unacknowledged
	something else.	conflict over the allocation
		of rights and responsibilities
		dispute about a minor
		aspect of the business.

Maslow's Needs Theory describes that people need to satisfy different needs which are organized hierarchically and the most basic of these needs is: Select correct option:

Air, food, shelter & sleep

Love & belongingness Be a unique individual Safety & security

The employee and his manager have a disagreement. You are analyzing the situation as a mediator and your main focus will be that how the concerns of other employees affected by:

Select correct option:

Advocate's interests
Disputant's interests
Advocate of other disputant's interests
Constituents & stake holder's interests

In a conflict diagr	am the purpose of one tailed arrows is to
indicate	between participants.
Select correct option	on:

Communication

Relationships Participation Conflicts

Ten themes of conflict diagnosis are helpful in:

Select correct option:

Understanding nature of conflict Making better use of ADR Resolving conflict

All of the given options

Where each disputant believes that the existing conflict is due to a different cause, it is considered as:

Select correct option:

Threats to self-concept & world view

Differing attributions of causation

Differences in conflict orientation Conflicts over deeply held values

First stage of Erik Erickson's psychosocial development assumes which of the following challenge of individual's life:

Select correct option:

Trust versus mistrust

Initiative versus guilt Industry versus inferiority Autonomy versus doubt & shame

Which of the following is NOT a common form of resolving conflict? Select correct option:

Negotiation Arbitration Meditation Litigation

Many disputes over _	can mask deeper conflicts
Select correct option:	

Law

Fact

Community
Communication

Which of the following is the feature of competitive patterns of perceiving a conflict in organizations?

Select correct option:

It is less destructive political behavior It results in missed opportunities

It increases the productivity

It results in fewer turnovers

"Believe in yourself, but do not always refuse to believe in others", is quoted by: Select correct option:

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(Page 71) Believe in yourself, but do not always refuse to believe in others.

Joaquim Maria Machado de Assis (1839 - 1908) Brazilian novelist and short-story writer

In a conflict diagram conflict is indicated by _____ with the parties at both ends.

Select correct option:

Circles
Straight lines
One-tailed arrows
A double ended block arrow

A conflict revolving around two people perceiving the same event like "an accident" differently is known as _____.
Select correct option:

Resource conflict

Data-type conflict

Communication conflict

Preferences & nuisances conflict

The faulty perceptions that arise during conflicts are usually thought as:

Select correct option:

Obscure

Obvious

Uncertain

Ambiguous

All of the following are advantages of understanding the other disputant's interests EXCEPT:

Select correct option:

Avoidance of later sabotage
Avoidance of positional bargaining
Craft proposals the other side wants to accept
Blinding the disputant to any position but their own

Interpersonal conflict tends to be _____. Select correct option:

Self-conscious Self-committed

Self-fulfilling

All of the given options

All of the following are steps which might influence the conflict cycle EXCEPT: Select correct option:

Establishing ground rules for civility Pointing out areas of agreement Using competitive language Assigning joint tasks

One of the four basic tenets of Morton Deutsch's Theory of constructive or destructive conduct is that conflict is either cooperative or:

Select correct option:

Individualistic

Constructive

Competitive

Destructive

People who must be involved in a relationship but who have low levels of trust in one another would be best served by creating a:

Select correct option:

Business relationship

Adversary relationship Competitive relationship All of the given options

had been in conflict through out his life and now he is one of the most respected persons in the world. Select correct option:
Henry Ford Jimmy Carter Nelson Mandela Abraham Lincoln
In which of the following people who take a position, particularly when they do so publicly paint themselves into a corner? Select correct option:
Communication Negotiation Publication Bargaining
Disputants usually in their perceptual frames of reference. Select correct option:
Do not differ Resemble Differ Agree
All of the following are advantages of understanding the other disputant's interests EXCEPT: Select correct option:

Avoidance of later sabotage

Avoidance of positional bargaining

Craft proposals the other side wants to accept

Blinding the disputant to any position but their own

In identification of interpersonal conflicts it is necessary to identify the:

Select correct option:

Interests Disputants

Divergent goals

All of the given options

A general negative and competitive approach to conflict is generally considered Note: These quizzes are solved by student as per best knowledge, not by the teacher. VU Askari Group is not responsible for the contents.

to be: Select correct option:
Constructive Cooperative Destructive Productive
Abraham Mazlow believed that the most basic needs are: Select correct option:
Safety needs Security needs Physiological needs Psychological needs
justice refers to the fairness of the process. Select correct option: Procedural Distributive Procedural Substantive
Being in conflict with the wrong person, would be the: Select correct option:
Misattributed conflict Misaligned conflict Misplaced conflict Displaced conflict
(Page 47) Conflict Type: Misattributed conflict Explanation: There is an unacknowledged conflict; one Disputant picks a fight with someone else. Example: A teen living in the inner city under circumstances of grinding poverty, loses his temper and

Who are engaged in positional bargaining tends to focus their attention only on the issue represented by the position?

fights with a neighbour.

Select correct option:
Agents Friends Principals Disputants duasmile: 1
Which of the following is the process in which an arbitrator issues an award, but keeps it a secret and destroys it if the disputants reach agreement in a subsequent mediation? Select correct option:
Mediation Arbitration Arbitration Mediation Combine Arbitration Hybrid Mediation
Which one of the following mainly shows individuals and their relationships to one another? Select correct option:
Sociomap Sociogram Interception Determination
justice refers to the fairness of the process. Select correct option:
Procedural Distributive Procedural Substantive
The interest of the landlord is always opposed to the interests of every other class in the community, is quoted by: Select correct option:
La Bruyere S. T. Johns

David Ricardo

Lord Palmerston

(Page 50) The interest of the landlord is always opposed to the interests of every other class in the community. David Ricardo (1772 - 1823) British political economist

In what type of conflict, the disputant's duplicate efforts gather information? Select correct option:

Constructive conflict

Competitive conflict

Cooperative conflict Destructive conflict

(Page 62) Row 3 Column 2 Features of Competition while in conflict

Disputants duplicate efforts to gather information because they mistrust one another's effort (inefficient in time, money).

Maslow's Needs Theory describes that people need to satisfy different needs which are organized hierarchically and the most basic of these needs is: Select correct option:

Air, food, shelter & sleep

Love & belongingness Be a unique individual Safety & security

In an interpersonal conflict in which there are disputes about the way a conflict is being handled, the impediment to resolution is:

Select correct option:

Mistrust Loss aversion

Meta-disputes

Lack of ripeness

A dispute in which some of the contentions can be expressed as a cause of action or as a defense to a cause of action is known as:

Select correct option:

War Collision

Legal dispute Fender-Bender
A general negative and competitive approach to conflict is generally considered to be: Select correct option:
Constructive Cooperative Destructive Productive
Where each disputant believes that the existing conflict is due to a different cause, it is considered as: Select correct option:
Threats to self-concept & world view Differing attributions of causation Differences in conflict orientation Conflicts over deeply held values
justice refers to the fairness of the process. Select correct option:
Procedural Distributive Procedural Substantive
After having received social stimuli, people assign meaning to what they have experienced which is known as: Select correct option:

Interpretation

Perception Reception Stimulus

(Page 29) Disputant receives the social stimulus with his or her senses

Remember that receiving the stimulus is only the first part of **perception** – the other essential part is **interpretation**. Stimulus reception can be prone to error.

Which of the following idea is most relevant to the Deutsch's theory? Select correct option:

Cooperation is less efficient than competition

Cooperation is destructive while competition is constructive

Cooperation is constructive while competition is destructive

Cooperation causes more duplication of effort than competition

(Page 59) Morton Deutsch's Theory of Constructive and Destructive Conflict

Deutch's ideas about what makes conflict constructive and destructive are well summarized in his 1973 work, "The Resolution of Conflict: Constructive and Destructive Processes".

- 1. Conflict is either cooperative or competitive.
- 2. Cooperation tends to be constructive, and competition tends to be destructive.
- 3. Cooperation and competition tend to be self-fulfilling prophecies: Perception becomes reality.
- 4. Cooperation easily turns into competition, but not vice versa.

Various negative emotions affect negotiation outcomes. The most common negative emotion identified by the researchers is:

Select correct option:

Fear

Anger

Anxiety

Rage

Which of the following is the process in which an arbitrator issues an award, but keeps it a secret and destroys it if the disputants reach agreement in a subsequent mediation?

Select correct option:

Mediation Arbitration

Arbitration Mediation

Combine Arbitration Hybrid Mediation

Which of the following is a disagreement or difference of opinion of two persons or two parties?

Select correct option:

Dispute

Collision Conciliation Adjudication

The employee and his manager have a disagreement. You are analyzing the

situation as a mediator and your main focus will be that how the concerns of

other employees affected by: Select correct option:
Advocate's interests Disputant's interests Advocate of other disputant's interests Constituents & stake holder's interests
Premise Three of Deutsch's theory is that cooperation begets: Select correct option:
Exacerbation Competition Cooperation Escalation In a conflict diagram conflict is indicated by with the parties at both ends. Select correct option:
Circles Straight lines One-tailed arrows A double ended block arrow
Trust, based on a calculation, comparing the costs and benefits of creating and sustaining a relationship with the costs and benefits of severing it, is the form of which type of trust? Select correct option:
Calculus-based trust Productive-based trust Knowledge-based trust Identification-based trust
Of the three levels of trust, trust is the highest level of trust. Select correct option:
Calculus-based Experience-based Knowledge-based Identification-based

Which type of trust is founded on information? Select correct option: Calculus-based trust Productive-based trust **Knowledge-based trust** Identification-based trust Which of the following is the feature of competitive patterns of perceiving a conflict in organizations? Select correct option: It is less destructive political behavior It results in missed opportunities It increases the productivity It results in fewer turnovers When one disputant is doing something which harms or bothers the other, it is Select correct option: Preferences & nuisances conflict Communication conflict Data-type conflict Resource conflict (Page 40) **Conflict type Explanation Example** Preferences and One disputant's behaviour Factory runoff pollutes the stream of a landowner who loves to fish. nuisances disturbs the other. Conflicts involving matters are more difficult to resolve. Select correct option:

Intangible

All of the given options

Personal Monetary

Which of the following can be happened in revengeful culture? Select correct option:

It is difficult to resolve conflict through ADR

Vengefulness is a simple issue to resolve conflict Rigidity of values and fixity of mind are rare Self worth is not important for people

A person who acts on behalf of a disputant is known as:

Select correct option:

Agent

Advocate Councilor All of the given options

Which of the following provides a rigorous and clear framework for understanding and appreciating the multiple facets of any conflict? Select correct option:

Conflict resolution

Conflict diagnosis

Systematic conflict

'An ounce of mediation is worth a pound of arbitration and a ton of litigation', is quoted by:

Select correct option:

Belly Shield
Stuart Hampshire
Joseph Grynbaum
Sandra Day O'Connor

Which of the following is the least intrusive of third-party processes? Select correct option:

Arbitration
Negotiation
Conciliation
Adjudication

Which of the following is creating sense that the other 'disputant' is threatening to one's well being and goals?

Select correct option:

Fear Anger Satisfaction Stress

One standing in the shoes of a disputant during an interpersonal conflict, acting for the disputant is called:

Select correct option:

Agent

Principal Advocate Stakeholder

Who love the interpersonal conflicts?

Select correct option:

Conflict fixated Conflict phobic Conflict gamer

Conflict obsessed

"There are two educations; one should teach us how to make a living and the other how to live", is quoted by:

Select correct option:

John Adams

John Howard Andrew Simian Andrew Bernstein

"Believe in yourself, but do not always refuse to believe in others", is quoted by: Select correct option:

Boris Alyson Lewis Carroll Joaquim Maria Samuel Godwyn

All of the following are advantages of understanding the other disputant's

interests EXCEPT:
Select correct option:
It ensures user doesn't miss an optimal resolution It creates greater flexibility in coming to settlement It ensures user isn't diverted by details, heat of the moment and so on It prevents user to evaluate whether some interests could be met outside the conflict
The extreme form of conflict is violence and violence generally hurts Select correct option:
Rich parties
Poor parties
Weaker parties
Stronger parties First stage of Erik Erickson's psychosocial development assumes which of the
following challenge of individual's life:
Select correct option:
Trust versus mistrust
Initiative versus guilt
Industry versus inferiority
Autonomy versus doubt & shame
(Page 57) Stage1 (birth to 1 year) – "trust versus mistrust."
Conflict is the source of change.
Select correct option:
Personal & social
Political & legal
Hierarchical & political Global & social
Olobal & Joulai

One standing in the shoes of a disputant during an interpersonal conflict, acting for the disputant is called:

Select correct option:

Agent

Principal

Advocate Stakeholder

In which of the following people who take a position, particularly when they do so publicly paint themselves into a corner?

Select correct option:

Communication
Negotiation
Publication
Bargaining

Which of the following is creating sense that the other 'disputant' is threatening to one's well being and goals?

Select correct option:

Fear Anger Satisfaction Stress

Which of the following type of justice prescribes whether the outcome of a conflict is fair?

Select correct option:

Substantive Procedural Distributive Distributive

Which type of trust is founded on information?

Select correct option:

Calculus-based trust
Productive-based trust
Knowledge-based trust
Identification-based trust

'An ounce of mediation is worth a pound of arbitration and a ton of litigation', is quoted by:

Select correct option:

Belly Shield Stuart Hampshire Joseph Grynbaum Sandra Day O'Connor

After having received social stimuli, people assign meaning to what they have experienced which is known as:

Select correct option:

Interpretation

Perception Reception Stimulus

Which of the following type of justice prescribes whether the outcome of a conflict is fair?

Select correct option:

Substantive

Procedural

Distributive

Distributive'

_____ justice refers to the fairness of the process.

Select correct option:

Procedural

Distributive

Procedural

Substantive

Many disputes over _____ can mask deeper conflicts.

Select correct option:

Law

Fact

Community

Communication

A general negative and competitive approach to conflict is generally considered to be:

Select correct option:

Constructive

Cooperative
Destructive
Productive

Which of the following provides a rigorous and clear framework for understanding and appreciating the multiple facets of any conflict?

Select correct option:

Commercial conflict

Conflict resolution

Conflict diagnosis

Systematic conflict

The attitude that allows for risk taking behavior is known as:

Select correct option:

Trust

Mistrust

Cooperation

Competition

(Page 67) Trust can be defined as a state of mind in which a person believes that another person intends to be helpful and, accordingly, that it is appropriate to take risks in the relationship.

In a conflict	diagram the purpose of one tailed arrows is to	O
indicate	between participants.	

Select correct option:

Communication

Relationships

Participation

Conflicts

The diagram which is designed to show the relationships among the various aspects of the participants' interest is known as alan:

Select correct option:

Family tree

Interest tree

Diagrammatic

Interest picture

(Page 145) An exploration of the client's underlying interests and goals, as well as the other disputants likely goals and interests (it is helpful analytically to use interest trees)

Who said, "The shortest and best way to make your fortune is to let people see clearly that is in their best interests to promote yours."

Select correct option:

Aristotle Walt Kelly

La Bruyere

Mark D. Burn

(Page 48) The shortest and best way to make your fortune is to let people see clearly that is in their best interests to promote yours. La Bruyere

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All of the following are advantages of understanding the other disputant's interests EXCEPT:

Select correct option:

It ensures user doesn't miss an optimal resolution

It creates greater inflexibility in coming to settlement

It helps user visualize and recognize alternate ways to meet goals
It enables user to evaluate some interests could be met outside the conflict

Which of the following is NOT the motivation of seeking vengeance?

Select correct option:

To prove self worth

To continue further disarray

Rigidity of values & fixity of mind

Disappointment of vengeful disputant

Where each disputant believes that the existing conflict is due to a different cause, it is considered as:

Select correct option:

Threats to self-concept & world view

Differing attributions of causation

Differences in conflict orientation

Conflicts over deeply held values

Which of the following is the process in which an arbitrator issues an award, but keeps it a secret and destroys it if the disputants reach agreement in a subsequent mediation?

Select correct option:

Mediation Arbitration

Arbitration Mediation

Combine Arbitration Hybrid Mediation

One standing in the shoes of a disputant during an interpersonal conflict, acting for the disputant is called:

Select correct option:

Agent

Principal Advocate

Stakeholder

"We have met the enemy and it is us", quoted by the:

Select correct option:

Ben Okri

Walt Kelly

Mao Zedong

Stuart Hampshire

In an interpersonal conflict where a disputant puts so much time, money and energy into the conflict that it seems wasteful to cancel, the impediment to resolution is:

Select correct option:

Over commitment & entrapment

Excluded stakeholders Jackpot syndrome Lack of ripeness

_____ the sources of conflict can greatly help improve the chances of resolving the conflict.

Select correct option:

Organizing
Understanding
Understanding & conceptually organizing
All of the given options

In a conflict diagram the purpose of one tailed arrows is to indicate between participants.
Select correct option:
Communication Relationships Participation Conflicts
The extreme form of conflict is violence and violence generally hurts Select correct option:
Rich parties Poor parties Weaker parties Stronger parties
In what type of conflict, the disputant's duplicate efforts gather information? Select correct option:
Constructive conflict Competitive conflict Cooperative conflict Destructive conflict
(Page 62) Row 3 Column 2 Features of Competition while in conflict Disputants duplicate efforts to gather information because they mistrust one another's effort (inefficient in time, money).
Which of the following is the least intrusive of third-party processes? Select correct option:
Arbitration Negotiation Conciliation Adjudication
In which type of trust the control of another person's behavior is central? Select correct option:
Identification-based trust Knowledge-based trust Productive-based trust

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Calculus-based trust

Control of another person's behavior is central to calculus-based trust (CBT).
http://www.diamondnic.com/Groups/Resource%20Centre/Diamond %20Resources/comp10_TrustInRelationships.pdf
The parties in conflict believe they have goals. Select correct option:
Clear Compatible Dependable Incompatible
Where each disputant believes that the existing conflict is due to a different cause, it is considered as: Select correct option:
Threats to self-concept & world view Differing attributions of causation Differences in conflict orientation Conflicts over deeply held values
Which of the following provides a rigorous and clear framework for understanding and appreciating the multiple facets of any conflict? Select correct option:
Commercial conflict Conflict resolution

The main reason to analyze the interests of agents and advocates is to determine if they have interests adverse to their principal, known as:

Select correct option:

Conflict diagnosis
Systematic conflict

Strategy
Judiciary
Power struggles
Conflicts of interest

All of the following are advantages of understanding the other disputant's interests EXCEPT:

Select correct option:

It ensures user doesn't miss an optimal resolution

It creates greater inflexibility in coming to settlement

It helps user visualize and recognize alternate ways to meet goals It enables user to evaluate some interests could be met outside the conflict

Which of the following is the least intrusive of third-party processes? Select correct option:

Arbitration Negotiation Conciliation Adjudication

_____ are main source of error of interpretation of a stimulus in conflict diagnosis.

Select correct option:

Intentions Heuristics

Perceptions

None of the given options

In a conflict diagram participants are indicated by:

Select correct option:

Double-ended block arrow One-tailed arrows Straight lines

Circles

Which type of trust is founded on information?

Select correct option:

Calculus-based trust
Productive-based trust
Knowledge-based trust
Identification-based trust

Who said, "The shortest and best way to make your fortune is to let people see clearly that is in their best interests to promote yours."

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Aristotle Walt Kelly

La Bruyere

Mark D. Burn

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Publication

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Over commitment & entrapment

Excluded stakeholders
Jackpot syndrome
Lack of ripeness

Which one of the following mainly shows individuals and their relationships to one another?

Select correct option:

Sociomap

Sociogram

Interception

Determination

Who are engaged in positional bargaining tends to focus their attention only on the issue represented by the position?

Select correct option:

Agents

Friends

Principals

Disputants

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Constructive conflict

Competitive conflict

Cooperative conflict Destructive conflict

"We have met the enemy and it is us", quoted by the:

Select correct option:

Ben Okri

Walt Kelly

Mao Zedong Stuart Hampshire

A general negative and competitive approach to conflict is generally considered to be:

Select correct option:

Constructive

Cooperative

Destructive

Productive

Focusing only on resource aspects of a conflict leads to:

Select correct option:

Zero-sum thinking

A cooperative approach to resolution

A competitive approach to resolution

Zero-sum thinking & competitive approach to resolution

BEST OF LUCK!!!

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